

# From ERP to RPA: Tool Scoping & Selection in a Digital Transformation

Accounting Summit 2023



# What is the future of Finance?

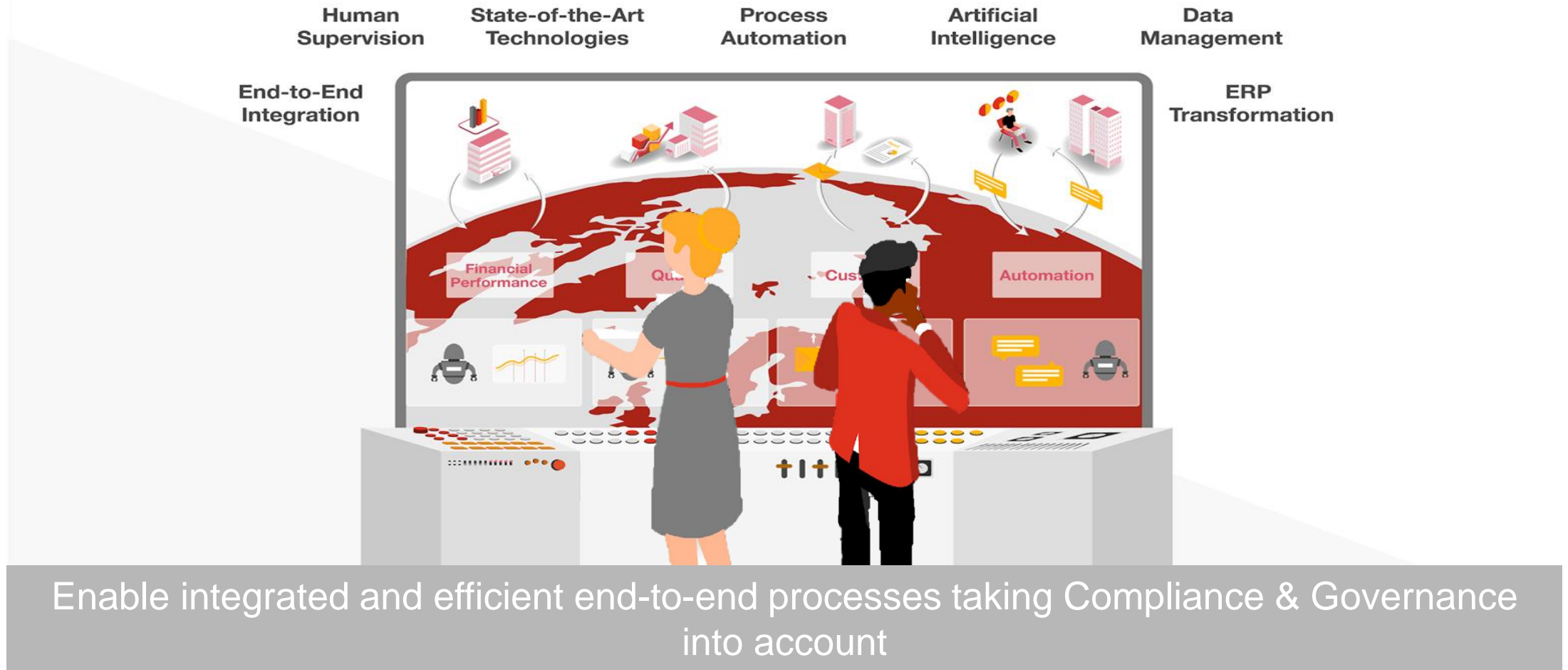
## Why transform now?

- Unprecedented levels of disruption
- A core capability for any business is its ability to respond effectively

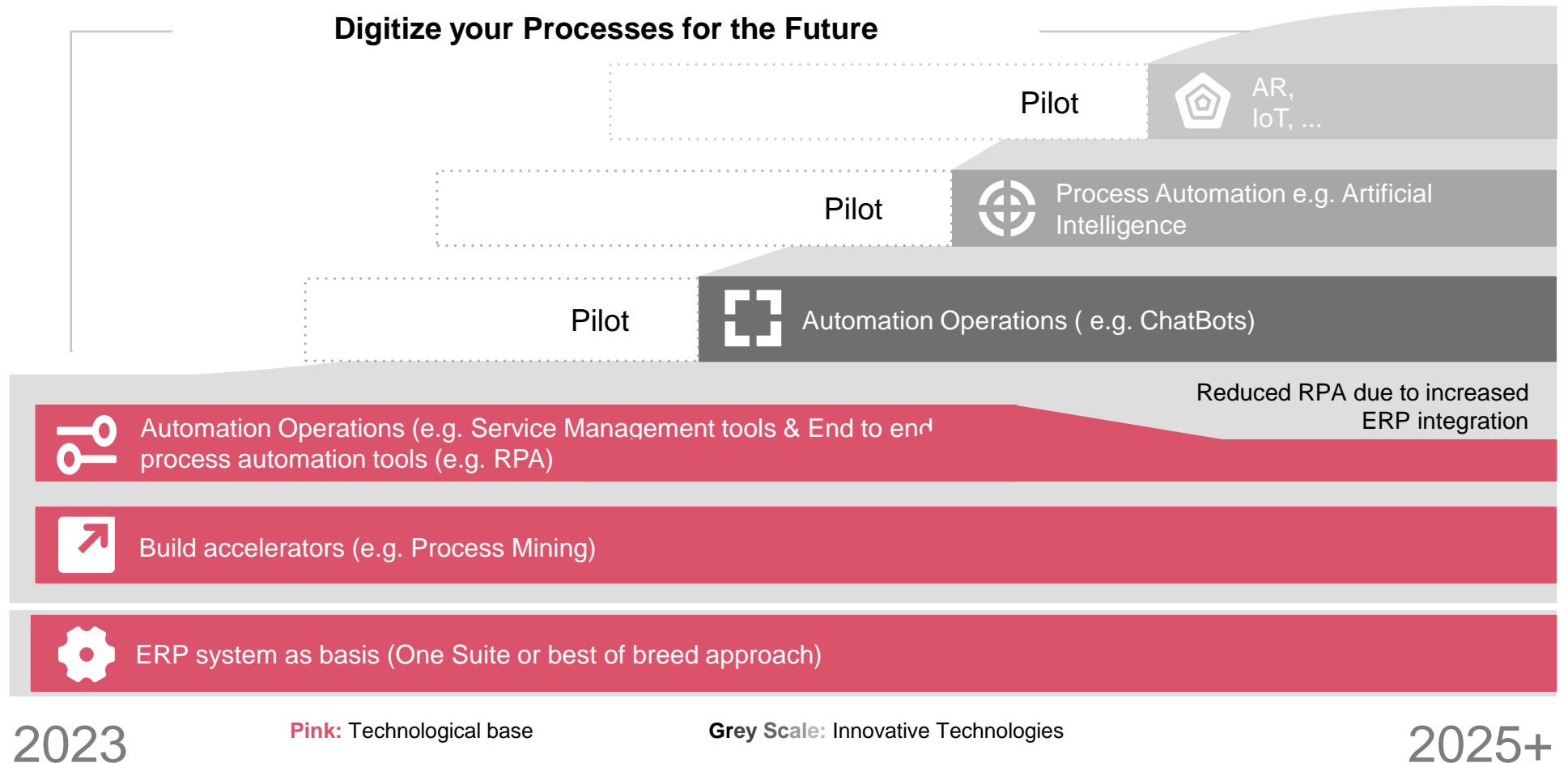
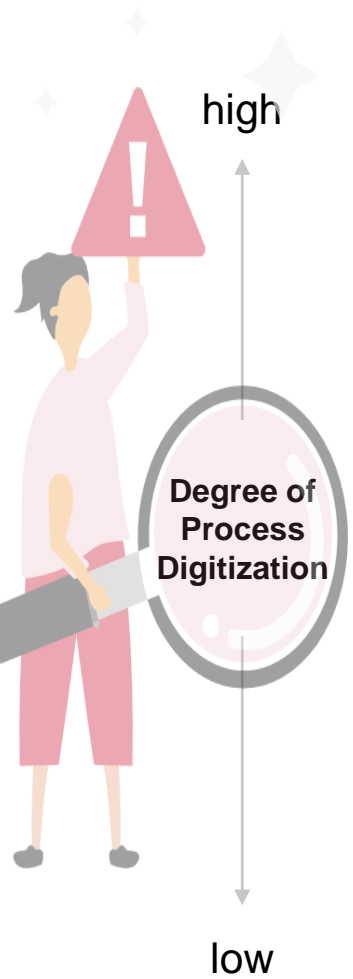
Finance needs to support the business to **balance the need to protect short term margin and drive long term growth.**



# Processes are automated, integrated from end to end, and supported by state-of-the-art technology



# Basic digitization efforts are underway and enable further, more complex data usage and technologies



# When is the right time to implement a new solution when implementing ERP – example with VIM

## 1. Prior to ERP implementation



- Efficiency gains can be lifted early on
- Resources can fully concentrate on the workflow implementation
- ERP design within future-setup



- Additional costs for reconfiguring the interfaces to ERP may be needed

## 2. As part of the ERP implementation



- Holistic transformation journey
- ERP design within future-setup



- More IT resources needed in parallel
- Higher complexity in project steering
- Both ERP and the AP solution will be co-dependent for the Go-live

## 3. After the ERP implementation

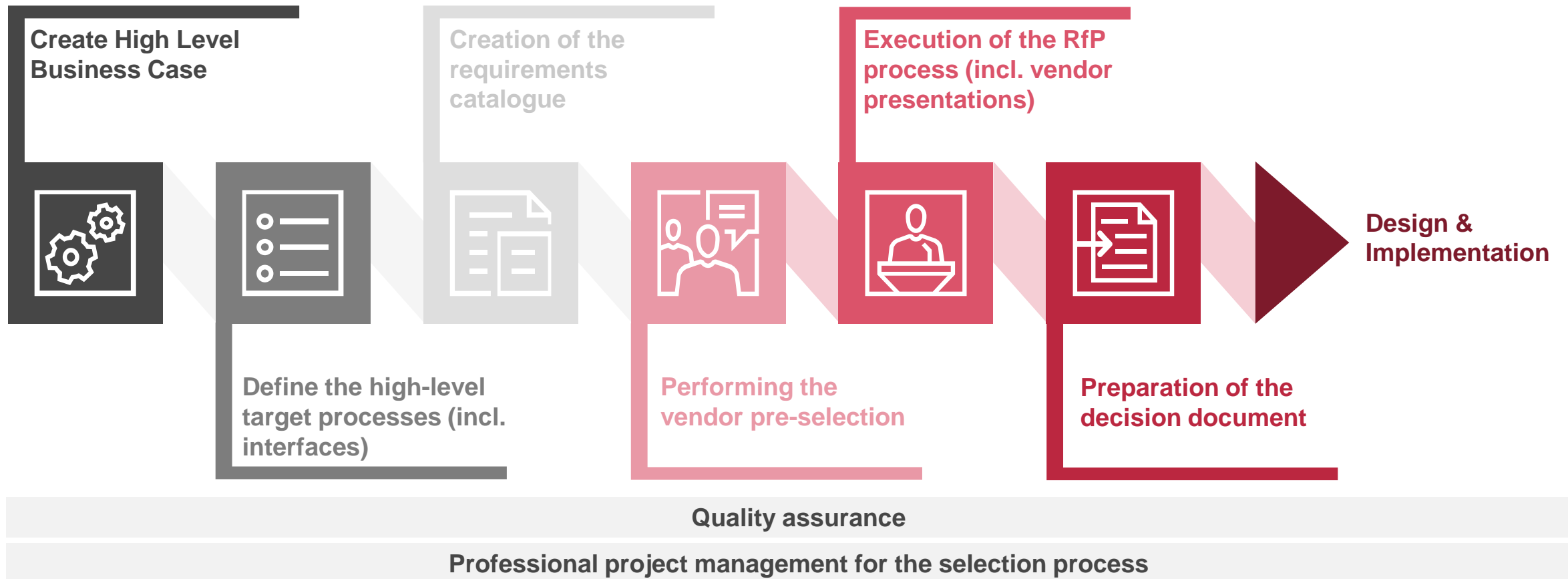


- Resources can fully concentrate on the workflow implementation

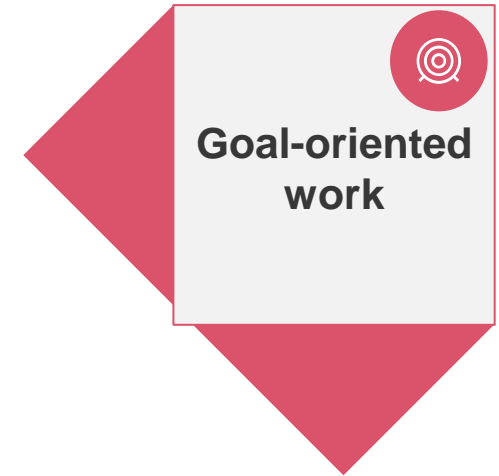
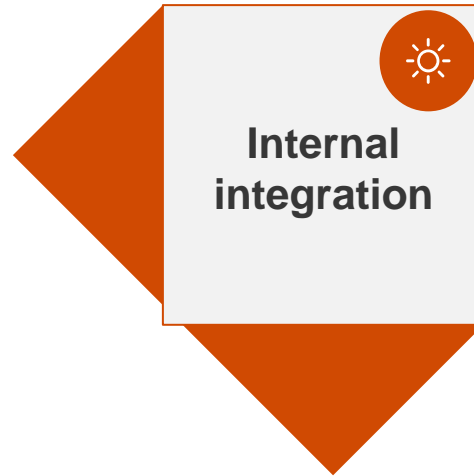
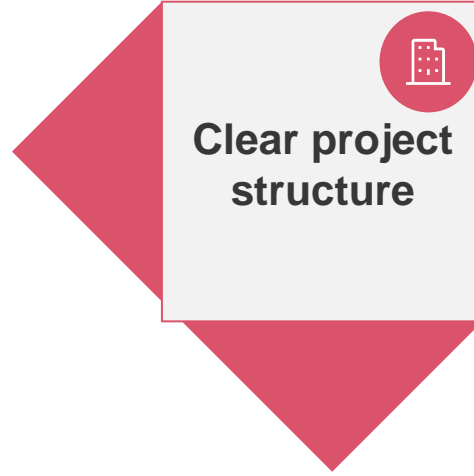


- Efficiency gains are lifted late
- Prolonged transformation journey End Users (e.g. Training need)
- ERP design without consideration of the future-setup

# Following the right vendor selection process, you ensure a highly efficient and quality assured decision making



# During the selection processes we have identified the following success factors



# The PwC Process xIntelligence Framework provides a proven & scalable methodology to successfully transform processes

